



NAVAL AVIATION VISION  
2020





## NAVAL AVIATION VISION

*To deliver the right force with the right readiness  
at the right cost at the right time...*

*...today, and in the future.*





## OPENING LETTER FROM NAVAL AVIATION ENTERPRISE LEADERSHIP

*Naval Aviation Vision 2020* is our roadmap to the future, defining the way ahead for Naval Aviation in the 21<sup>st</sup> century. Our Navy and Marine Corps are undergoing a significant transformation in readiness postures, deployment strategies, and manpower initiatives. We are fully engaged in the Global War on Terror, a conflict that will require American combat power for many years to come. Under real-world combat conditions, we are demonstrating the unequivocal flexibility of large-deck aircraft carriers and amphibious vessels, operating in concert as Carrier and Expeditionary Strike Groups, well-equipped and superbly trained to take the fight to the enemy. We are employing cutting-edge technologies to help us operate, fight, and win more effectively and more efficiently, making the most of our precious resources.

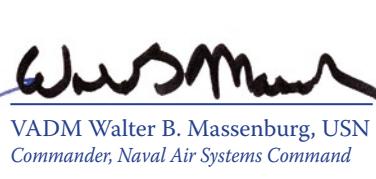
Inside this document you will read about the unique advantages and capabilities of Naval Aviation. You will learn about our heritage and current operating guidance, and understand the importance of maintaining a flexible response, so vital toward mitigating the uncertainties of asymmetric warfare. You will be introduced to the Naval Aviation Enterprise (NAE) and its vision of delivering the *right force* with the *right readiness* at the *right cost* at the *right time*. You will learn how the NAE's warfighting partnership is revolutionizing the way Naval Aviation operates, through process improvement initiatives, eliminating stovepipes, and bringing key stakeholders together to solve issues interdependently, for the greater good of Naval Aviation. In the section on "Future Readiness," you will read about planned improvements for specific platforms, and you will gain a new understanding of Sea Power 21 and how specific aircraft and weapons systems drive this construct toward operational reality. In the section titled "Naval Aviation Science and Technology," you will get a glimpse of future initiatives, designed to improve our ability to fight and win against any adversary, anywhere in the world.

"The Right Force" pertains to our most valuable asset—our people. Naval Aviation is only as strong as the people who launch, recover, repair, fly, and maintain its aircraft and weapons systems. As such, it is imperative that we work hard to attract, develop, retain, and reward the many selfless, service-oriented Americans who step up and answer the call for duty. Naval Aviation's leadership is committed to crafting an overarching Human Capital Strategy so that we have the right force in place to answer the call when our country needs us. "The Right Cost" introduces a fresh philosophy of fiscal stewardship and cost management, one that balances readiness with cost and uses meaningful metrics to tie productivity to expense, so that the NAE can make smart investment decisions. Naval Aviation will endure because we understand the importance of managing our resources today, to prevent mortgaging the capabilities of tomorrow.

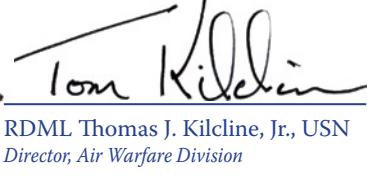
Naval Aviation's heritage is one of victory, forged under demanding conditions in treacherous operating environments throughout the world. The Naval Aviation force of tomorrow, equipped with the best technology, aircraft, and systems, will continue that legacy for years to come.



VADM James M. Zortman, USN  
Commander, Naval Air Forces



VADM Walter B. Massenburg, USN  
Commander, Naval Air Systems Command



RDML Thomas J. Kilcline, Jr., USN  
Director, Air Warfare Division

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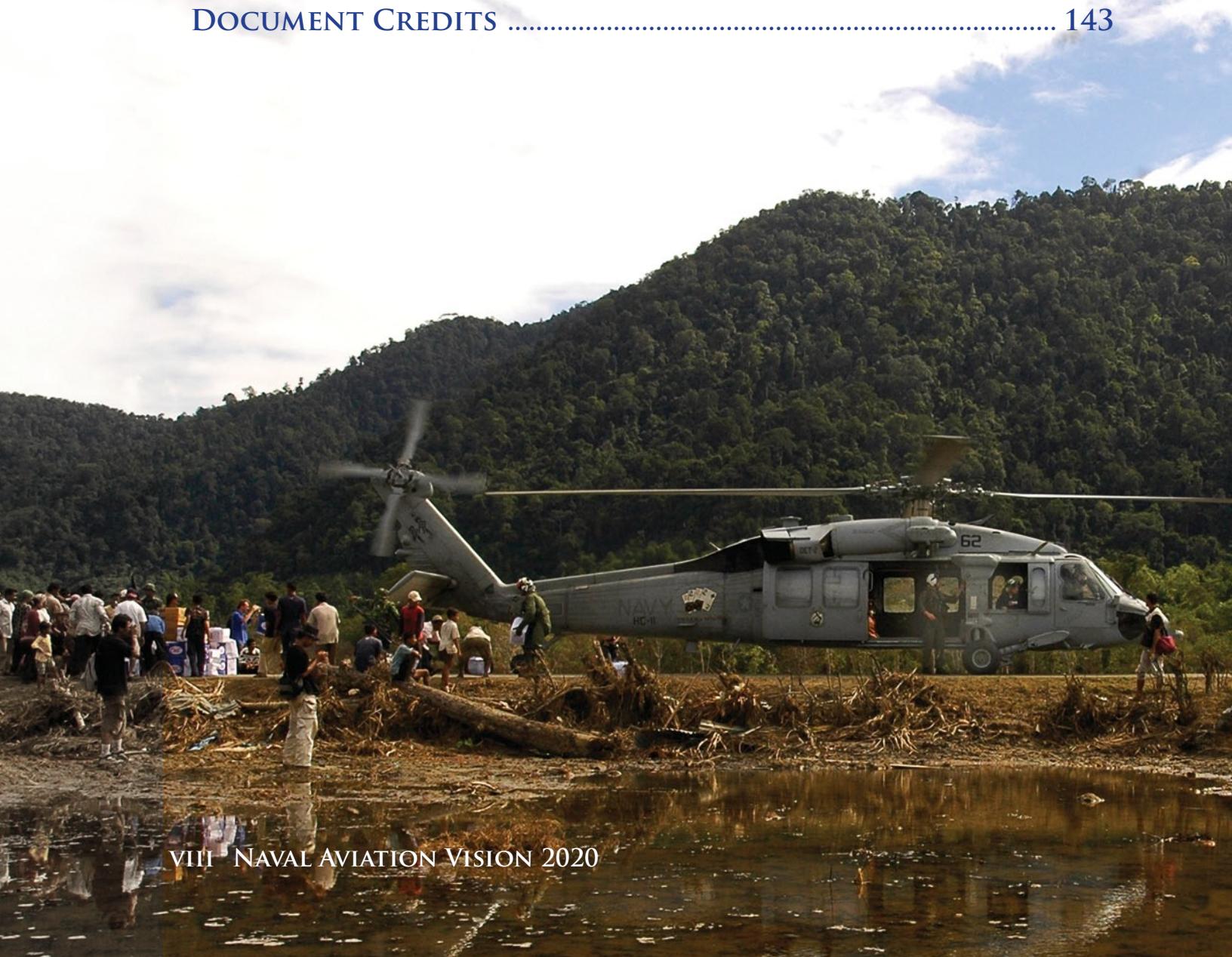




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